

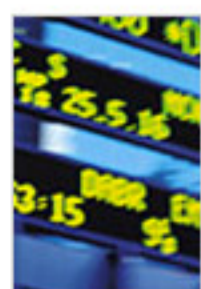
BRS Inside

Internal News and Insight

BRS Business Update

It has been an extraordinary few months with many exciting things happening throughout BRS. We've signed and successfully implemented a record number of new Aladdin clients and been engaged to advise some of the largest governments and financial institutions in the world. As we continue to grow and become increasingly global, we hope this communication will help everyone understand key developments and accomplishments, as well as increase connectivity across the BRS organization.

Featured Stories



Market Update

It's no secret that during the last several months uncertainty has prevailed throughout global markets. Ryan Marshall from FMA offers insightful economic views based on recent market conditions.

> [Read the Story](#)



Winning a BRS Client - Start to Finish!

Numerous BRS teams collectively worked together to win a Japanese client. Read on to learn more about the full lifecycle of on boarding a global Aladdin client.

> [Read the Story](#)



Strategic Focus - Green Package Production

BRS and APSG have been working closely to make the Green Package production process more efficient. Jason Stuart and Eric Stern highlight their teams' recent accomplishments.

> [Read the Story](#)



Focus On: FMA in Europe

Based on the recent turmoil in various European countries the Financial Markets Advisory (FMA) team has been very busy working on some key, high profile assignments in Europe.

> [Read the Story](#)



Organizational Spotlight - Aladdin Product Group: PMT

The Portfolio Management and Trading Tools (PMT) team is structured to manage the various Aladdin portfolio management tools that support both BlackRock PMG and external clients.

> [Read the Story](#)

Save The Date



Aladdin Client Conference

March 20 and 21 - BRS plans to host our fifth Aladdin Client Conference at the Pierre Hotel in New York City. The conference will offer Aladdin clients the opportunity to learn more about current Aladdin initiatives and future plans, as well as the chance to network and mingle with other Aladdin users.

Our People



Career Perspective

Former BRS analysts Justin Mayer and Andrew Wilson share their personal experiences and insight on how they have built successful careers at BRS.

[Read the Story](#)



BRS Charity and Giving

Our own Bernadette Rivosecchi has actively been participating in various BLK Giving events and shares her recent experiences.

[Read the Story](#)

At Your Fingertips

- > [Year End Performance Guidelines](#)
- > [New Aladdin Training and Intro to Aladdin Series Videos](#)
- > [Aladdin Quick Start Guides](#)
- > [Comprehensive Analytics Documentation](#)
- > [BRS Equity Training Series](#)

Feedback

If you would like to suggest a topic or subject to include in the next quarterly publication, please contact [George Skibik](#) or [Shirlee Tevet](#)



For a print friendly copy, [click here](#).



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Congratulations! Recent Anniversaries (as of end of November)

Please note the list of new hires and anniversaries is based on HR system data. If you spot an inaccuracy, please contact your regional HR Service Center.

10 Years of Service

Xuanmin Chen RM Client Analytics Ins	Austin Park RM BFI
Daron Greene FMA Portfolio Management	Arkady Pinkhasov PAG AIR Implementations
Trevor Kirkbride PAG AIR Implementations	Andrew Rothstein FMG Mortgage Modeling
Yury Krongauz FMG Sec Val & Term Structure	Lauren Wright RM Client Analytics GLAM

5 Years of Service

Parul Badal Implementations and Delivery	Sumeet Mashru RM Client Analytics EMEA
Gaurav Bajjal FMA CRE	Terry Matsuzawa RM Asia
Allison Barton Implementations and Delivery	Eiko Nagai Solutions Center
Isabel Cano Aladdin Business	Ankur Pahuja FMA CRE
JC Chandumont Implementations and Delivery	Arvind Pal FMA Portfolio Management
Neha Dhawan FMA CRE	Jarcin Pan RM BFI
Chris Doty FMA Advisory	Francois-Xavier Patricot RM Insurance
Timothy Dudley Analytics	Lindsey Pedrotty PAG BLK Analytics FI
Francis Fabian Investment Accounting	Sarah Schaffer Implementations and Delivery
Wayne Fitzgerald FMA CRE	William Schappell Implementations and Delivery
Yevgeny Gelfand FMA Advisory	Martin Small FMA Advisory
Paul Gross FMG Mortgage Modeling	Michael Scharber Equity Analytics and Data
Alan Harris Implementations and Delivery	Gauhar Turmuhambetova FMG Mortgage Modeling
Rajeev Hota FMA CRE	Joe Wyland Investment Accounting
Tomoaki Isa Solutions Center	Michael Yeh RM Client Analytics GLAM
	Zhuojuan Zhang FMG Portfolio Risk